

October 13, 1952

Approved For Release 2000/09/11 : CIA-RDP80-01065A000100020010-4

MEMORANDUM FOR: SPECIAL ASSISTANT FOR PLANS AND PROGRAMS

SUBJECT: Comments on SPP Provisional Evaluation of NSC and Other Policies Requiring Alteration.

REFERENCE: SPP Staff Study, same subject, undated

1. In accordance with the understanding reached between Major Glowa and Mr. Watson on 10 October, the SE Division requests that for your next draft of reference staff study the present page 8 be withdrawn and the following be substituted:

"A. NSC Policies

*Inc*  
In general, the SE Division has been given all the policy it requires for its present operations into the Balkans. As these operations mature, however, a policy statement of U.S. end objectives in this area will become necessary. At this time, such a statement would be useful, but is not an urgent requirement.

"B. Inter-Departmental Policies

*Inc*  
In order that the SE Division may plan for its proper role in regard to large or small scale operations with guerrilla forces in the event of either general or limited war in the Balkans, the Wisner-Maclure agreement should be reviewed and brought up to date.

"C. Internal Agency Policies

*Inc*  
A policy statement defining the exact relationship between the Agency and the NCFE is needed by SE, which continues to find some difficulty in operating through that organization."

2. The SE Division is convinced that while the Agency should and must seek policy guidance, it must itself accept full responsibility for the formulation of its own missions and plans. However, in the General sections of the paper (pages one through five), the Division feels that the general tone is such that a reader could infer that the Agency is asking for some external authority to map out its exact missions, block out its programs, and otherwise monitor its operations in some detail. Since this is felt to be neither desirable nor, for that matter, even feasible, it is suggested to SPP that these general paragraphs be gone over again with a view toward eliminating both requests for program guidance and the various suggestions for specific actions which would be more appropriately covered in a staff study of a different character.

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[redacted]  
Chief, SE

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TOP SECRET

11 October 1952  
Policy Revision

GENERAL

C. Internal Agency Policies:

As a matter of internal administrative policy, all actions regarding policy, management, administration, budget, accountability, and paper work at all levels of covert activities tends to create a top-heavy administrative system which:

1. Creates serious security risks;
2. Produces some policies and directives not based on clear objectives;
3. Loads operational personnel with repetitive paper work;
4. Requires reference of minute details up a long line of approval, greatly restricting the capabilities of operational personnel in the field, foreclosing the exploitation of targets of opportunity and tending to create some unrealistic and dangerous action.

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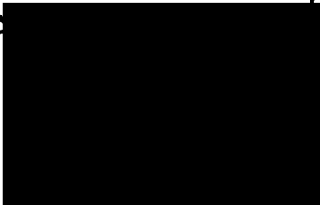
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1.	WE-6	20/2			<p>On the assumption that Ireland would remain neutral in the event of hostilities in Western Europe, an NSC paper clarifying US position would be useful in planning CIA operations such as base facilities, agent operations, <del>Some</del> 25X11A creative, PM training etc.</p> 
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4.	SPP (May 21/66)				
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